

From: Luke Archer <s9(2)(a)>
Sent: Monday, 12 August 2024 4:44 pm
To: Reuben Irvine; Julia Hall; Jenna Bernstein
Cc: Nicole Copeland
Subject: RE: market definition doc with a couple of track changes [CCNZ-IMANAGE.FID389340]

Kia ora all

I agree with Reuben – why don't we discuss this at a high level in our regular Wednesday meeting this week and we can work towards setting up some form of joint discussion session relatively soon after that? I am conscious that there is a lot happening in this space at the moment, including at Minister and Board level (at both organisations).

Ngā mihi nui

Luke

From: Reuben Irvine <s9(2)(a)>
Sent: Friday, August 9, 2024 10:07 AM
To: Julia Hall <s9(2)(a)> Jenna Bernstein <s9(2)(a)>
Cc: Luke Archer <s9(2)(a)> Nicole Copeland <s9(2)(a)>
Subject: RE: market definition doc with a couple of track changes

Hey Julia

I'm off work ill today, so won't have a chance to run this past my colleagues but first thought is we could have something rough around Tuesday/Wednesday-ish maybe. At the risk of being Captain Obvious, there are quite a few complexities in this sector which complicate matters (this is not a straightforward market for widgets), so it's the sort of thing that would probably benefit from a bit of a whiteboard/brainstorm session – we could maybe have one amongst ourselves and then have with you guys perhaps. Just a thought

Anyway, I realise that I am starting to spout ideas from a less than clear head without chatting with Luke et al, so others feel free to chip in with your thoughts.

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From: Julia Hall <s9(2)(a) <mailto:s9(2)(a) >>
Sent: Friday, August 9, 2024 8:13 AM
To: Reuben Irvine <s9(2)(a) <mailto:s9(2)(a) >>; Jenna Bernstein <s9(2)(a) <mailto:s9(2)(a) >>
Cc: Luke Archer <s9(2)(a) <mailto:s9(2)(a) >>; Nicole Copeland <s9(2)(a) <mailto:s9(2)(a) >>
Subject: RE: market definition doc with a couple of track changes

Thanks for the clarification Reuben

I think that would be very useful to see how you would structure it, thanks for the offer. Let me know how long you think it might take you to do this.

From: Reuben Irvine <s9(2)(a) <mailto:s9(2)(a) >>
Sent: Thursday, August 8, 2024 5:35 PM
To: Julia Hall <s9(2)(a) <mailto:s9(2)(a) >>; Jenna Bernstein <s9(2)(a) <mailto:s9(2)(a) >>
Cc: Luke Archer <s9(2)(a) <mailto:s9(2)(a) >>; Nicole Copeland <s9(2)(a) <mailto:s9(2)(a) >>
Subject: RE: market definition doc with a couple of track changes

Hey Julia

s9(2)(g)(i)
[Redacted]
[Redacted]
[Redacted]
[Redacted]
[Redacted]
[Redacted]
[Redacted]

s9(2)(g)(i)

Cheers

r

From: Julia Hall <s9(2)(a)>
Sent: Thursday, August 8, 2024 4:19 PM
To: Jenna Bernstein <s9(2)(a)>
Cc: Luke Archer <s9(2)(a)>; Reuben Irvine <s9(2)(a)>; Nicole Copeland <s9(2)(a)>
Subject: RE: market definition doc with a couple of track changes [CCNZ-IMANAGE.FID371436]

Hi all,

Quick question about the feedback document you have provided. s9(2)(g)(i)

Thanks,

Julia

From: Jenna Bernstein <s9(2)(a)>
Sent: Thursday, August 8, 2024 10:25 AM
To: Julia Hall <s9(2)(a)>
Cc: Luke Archer <s9(2)(a)>; Reuben Irvine <s9(2)(a)>; Nicole Copeland <s9(2)(a)>
Subject: RE: market definition doc with a couple of track changes [CCNZ-IMANAGE.FID371436]

Kia ora Julia and team

You and your team have clearly done a lot of thinking and work on this document – thank you for sharing it with us.

Please find two documents attached: one which provides specific comments in your market definition document, and another which outlines our higher-level views. We are still adding specific comments into the market definition document and will send this to you later today, but thought we would get the bulk of the comments to you now ahead of the Steering-Group meeting.

In summary, here are the headline events:

* Our comments have not been reviewed for accuracy or robustness and are strictly preliminary staff-level views written under tight timeframes. They should not be taken as criticism of the current draft; rather, they are suggestions for the direction of further work and refinement. We do not assume that these comments will necessarily be incorporated by the EA, and recognise that there may be more than one way of doing things.

* s9(2)(g)(i) [REDACTED]

* We understand from Rob that this paper is eventually going to form part of the material that is published in October. Accordingly, the following may not be necessary. However, at a high level, we think this paper could do with:

* A purpose statement. What are you seeking to achieve in this paper? Which Objectives of Phase 1 of the RMR are you addressing? and

* An executive summary. What does the paper find? What is the roadmap for how you get to these conclusions?

Ultimately, we are reading this paper in a vacuum whereas it may not be released into a vacuum. However, despite our involvement with the process to date and our broad understanding of what this paper is trying to achieve, all relevant ComCom staff found the paper a little hard to follow without this type of clear anchor at the beginning.

We are happy to provide more detailed further, more detailed views as to how the EA could proceed with further developing it analysis (as always, with the understanding that there is no expectation for the EA to adopt our approach – there may be different ways of skinning the cat).

We are very happy to talk through any of this and answer questions when we catch up next Tuesday.

Ngā mihi nui

Jenna and team

From: Julia Hall <s9(2)(a) <mailto:s9(2)(a) >
Sent: Monday, August 5, 2024 2:54 PM
To: Luke Archer <s9(2)(a) <mailto:s9(2)(a) >
Cc: Reuben Irvine <s9(2)(a) <mailto:s9(2)(a) >; Nicole
Copeland <s9(2)(a) <mailto:s9(2)(a) >; Jenna
Bernstein <s9(2)(a) <mailto:s9(2)(a) >
Subject: RE: market definition doc with a couple of track changes

Great thank you!

From: Luke Archer <s9(2)(a) <mailto:s9(2)(a) >
Sent: Monday, August 5, 2024 2:25 PM
To: Julia Hall <s9(2)(a) <mailto:s9(2)(a) >
Cc: Reuben Irvine <s9(2)(a) <mailto:s9(2)(a) >; Nicole
Copeland <s9(2)(a) <mailto:s9(2)(a) >; Jenna
Bernstein <s9(2)(a) <mailto:s9(2)(a) >
Subject: RE: market definition doc with a couple of track changes

Great, thanks Julia. We will get comments to you by mid-morning on Thursday, 10:30am or so. Hopefully this is sufficient time for you to review and get a sense of our general views (as well as the comments we provided on the call last week).

All the best

Luke

From: Julia Hall <s9(2)(a) <mailto:s9(2)(a) >>
Sent: Monday, August 5, 2024 2:19 PM
To: Luke Archer <s9(2)(a) <mailto:s9(2)(a) >>
Cc: Reuben Irvine <s9(2)(a) <mailto:s9(2)(a) >>; Nicole
Copeland <s9(2)(a) <mailto:s9(2)(a) >>; Jenna
Bernstein <s9(2)(a) <mailto:s9(2)(a) >>
Subject: RE: market definition doc with a couple of track changes

Our meeting is at 3pm on Thursday

From: Luke Archer <s9(2)(a) <mailto:s9(2)(a) >>
Sent: Monday, August 5, 2024 2:17 PM
To: Julia Hall <s9(2)(a) <mailto:s9(2)(a) >>
Cc: Reuben Irvine <s9(2)(a) <mailto:s9(2)(a) >>; Nicole
Copeland <s9(2)(a) <mailto:s9(2)(a) >>; Jenna
Bernstein <s9(2)(a) <mailto:s9(2)(a) >>
Subject: RE: market definition doc with a couple of track changes

Hi Julia

Thanks for your email. We will try our best to get comments back to you in time for your Thursday meeting - what time are you meeting on Thursday? It might be on Thursday morning – we're battling various availability/resourcing issues on our side.

Ngā mihi nui

Luke

From: Julia Hall <s9(2)(a) <mailto:s9(2)(a) >>

Sent: Monday, August 5, 2024 7:29 AM

To: Reuben Irvine <s9(2)(a)> <mailto:s9(2)(a)>; Luke Archer <s9(2)(a)> <mailto:s9(2)(a)>; Jenna Bernstein <s9(2)(a)> <mailto:s9(2)(a)>
Subject: RE: market definition doc with a couple of track changes

Hi all,

Sorry my memory is not great! I think you said in the meeting you will be able to get comments back to me early this week – is that correct? Just wondering as we have a steering committee meeting this Thursday. If you can get comments back before then that would be awesome, but if not please let me know and we may consider postponing our steerco meeting.

Many thanks,

Julia

From: Julia Hall

Sent: Thursday, August 1, 2024 11:54 AM

To: Reuben Irvine <s9(2)(a)> <mailto:s9(2)(a)>; Luke Archer <s9(2)(a)> <mailto:s9(2)(a)>; Jenna Bernstein <s9(2)(a)> <mailto:s9(2)(a)>
Subject: market definition doc with a couple of track changes

Hi all,

As requested, attached is the market definition document with those 3 small track changes included.

Julia

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